

INITIATIVE: IC STAFF/JOINT STAFF PILOT STUDY ON NATIONAL INTELLIGENCE SUPPORT TO FIELD COMMANDERS

DATE: 12 January 1976

RECOMMENDATIONS RELATING TO MUTUAL INTELLIGENCE SUPPORT:

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1. "A joint JCS-IC Staff element should review all studies and activities relating to the tactical-national intelligence interface, synthesize their results, identify and prioritize specific problem areas, and develop a plan for further work." 4
2. "The JCS and the Intelligence Community should continue jointly to make national and tactical intelligence assets mutually supportive in conflict situations. Development of a conceptual framework to describe and rationalize the division of labor should be pursued as a matter of priority." 4
3. That the United States Intelligence Board should be asked to develop documentation for national information needs and priorities in wartime. 4
4. "The JCS and IC Staff should jointly assess dynamic gaming methodologies for use in any follow-on studies." 4
5. "Develop procedures to coordinate national targets with theater collection plans at appropriate levels, to include a mechanism for rapidly notifying commanders of targets scheduled for national assets." 5
6. "The capabilities of (the following) national intelligence assets ...should be evaluated, updated and tested in joint exercises to determine the extent to which they can support theater intelligence plans: 5

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7. "Following the evaluation (suggested above), and in coordination with USCINCEUR and the IC Staff, the JCS should recommend to the Secretary of Defense and the Director of Central Intelligence specific options for theater support by these national intelligence systems." 5
8. "Theater intelligence capabilities should be explicitly considered in national intelligence planning for crisis and contingency situations." 5
9. "Computer programs and the data base developed for this study should be further refined during follow-on studies with a view toward making them available for planning and allocating intelligence assets." 6
10. "EEI for future studies of this type should be factored into specific questions. Capabilities judgments should be displayed for each EEI and its component questions. In addition...each EEI should be clearly related to the specific scenario times and events to which it applies." 6
11. "For follow-on studies, Unified and Specified (U&S) commanders should be requested to provide initial assessments of theater capabilities and intelligence needs. The task of matching requirements to national assets would be done best at the Washington level." 6
12. "A follow-on study should specifically address capabilities to identify and characterize munition types in the combat zone." 6
13. "Follow-on studies should address (the following) problem areas specifically, with a view toward generalized solutions that can be incorporated in military doctrine and tactics." 6
- a. "Intelligence relating to battlefield intentions, judgments, and similar intangibles cannot be collected and reported with certainty."
 - b. "Intelligence capabilities of combat forces decrease with distance from the combat zone."
 - c. "Timeliness under combat conditions is one of the most difficult criteria to meet, yet one of the most critical to the combat commander."

RECOMMENDATIONS RELATING TO ^{FUTURE STUDIES:} MUTUAL INTELLIGENCE SUPPORT	PAGE
14. "Capabilities (of the entire range of collection, reporting and communication systems) based on actual experience, where they are not now available, should be identified in a future study."	7
15. "The organization for any future studies should ensure adequate representation for all divergent views."	7
16. "Insure future study participation at a level that can address basis issues."	7
17. "Depending upon the scope of any future study, consideration should be given to the assignment of a nucleus of full-time personnel."	7